



Memorandum

To: Board of Selectmen
Finance Committee

From: Martha White, Town Administrator

Date: Wednesday, September 1, 2010

Re: Update to the Capital Plan

As per the requirements of Section 5-7 of the Charter of the Town of Natick and Article 20, Section 2 of the By-Laws of the Town of Natick, we are pleased to present this update to the FY 2011-2015 Capital Improvement Program as well as the proposed FY 2011 Budget. This document serves to further update the Capital Improvement Program submitted as part of the FY 2011 budget process in December 2009 and updated in March 2010.

INTRODUCTION

Everything the Town does, from providing services to its residents and citizens, to properly equipping employees to effectively perform their jobs, requires the existence of certain basic physical assets. These assets include streets, water mains, parks, buildings, large equipment and technology. They must be purchased, maintained and replaced on a timely basis or their usefulness and cost-effectiveness in providing public services will diminish. The Town's five-year Capital Improvement Program and annual Capital Budget are developed to ensure adequate capital investment in the Town's assets.

FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

A five-year Capital Improvement Program is an important part of any organization's overall budgeting process. Multi-year planning allows proper staging and sequencing of capital projects to even out spending spikes and make funding needs more predictable. Capital investment requirements can be uneven, sometimes involving unique large projects such as a new fire engine or a new school building. Other capital investment needs are recurring. We will continue to refine the five-year planning process to identify – and hopefully fund - an appropriate annual level of capital investment.

The Town's Financial Management Principles provide that a minimum of 8% of general fund revenues should be set aside annually to fund capital needs, inclusive of cash appropriations and the subject year's debt budget; ideally these investments should represent 10% of general fund revenues. Not included in this target are those capital improvements and equipment purchases funded through

Enterprise Funds or Intergovernmental or other sources such as Chapter 90, grants, mitigation funds, etc.

Given the current state of the economy and the extreme pressures placed upon all aspects of municipal budgeting, the 10% target (and even the minimum of 8%) has been increasingly difficult to achieve. Shown below are the capital appropriations FY 2007-2011.

Recommended Capital Spending - Financial Management Principles					thru 2010 Spring Town Meeting
The numbers shown below reflect ONLY General Fund Revenues & Expenditures.					
	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011 (to date)</u>
Total Revenues	\$ 94,546,948	\$ 100,954,999	\$ 102,021,869	\$ 103,933,898	\$ 106,958,773
Target:	8%	8%	8%	8%	8%
8% (minimum) Target =	\$ 7,563,756	\$ 8,076,400	\$ 8,161,750	\$ 8,314,712	\$ 8,556,702
Target:	10%	10%	10%	10%	10%
10% (ideal) Target =	\$ 9,454,695	\$ 10,095,500	\$ 10,202,187	\$ 10,393,390	\$ 10,695,877
Actual Capital Spending					
Cash	\$ 906,128	\$ 1,077,378	\$ 293,900	\$ 300,940	\$ 232,260
Debt Service	\$ 7,213,658	\$ 7,243,778	\$ 6,915,198	\$ 7,158,758	\$ 7,017,319
Total Capital Spending	\$ 8,119,786	\$ 8,321,156	\$ 7,209,098	\$ 7,459,698	\$ 7,249,579
Total Cap. Spending As %	8.59%	8.24%	7.07%	7.18%	6.78%

Notes:

All columns reflect actual Town Meeting Appropriations and borrowing authorizations; some projects were subsequently deferred.

As shown above, the amount of general fund resources spent on capital-related items so far in FY 2011 is at its lowest percentage as compared to the last five years, and in fact is the lowest percentage since the beginning of the millennium. Hopefully, the proposals for capital spending presented to the Fall Annual Town Meeting will be favorably received such that we can address the backlog of capital needs and achieve – or at least come closer to – our target investment levels.

Funding Sources

Traditionally, there are four potential funding sources for financing the Town's capital investments:

- **Available Funds (Free Cash)** – The town regularly appropriates monies from the general fund and the enterprise funds to finance short-term, small capital investment projects. Examples of available funds are free cash and enterprise fund retained earnings.
- **General Stabilization Fund** – Appropriations out of the stabilization fund can be used for any purpose, but do require a higher threshold (2/3 of Town Meeting) to be used as a funding source for operating or capital costs.

- **Debt Service** – The Town has traditionally financed large capital projects or purchases through borrowing. The resulting future years' debt obligations are appropriated under the General Fund Tax Levy (either within the levy limit or from a voter approved debt exclusion) or from Enterprise Funds as applicable.
- **Other Sources** – The Town uses dedicated state aid, mitigation funds and grant funding to finance capital investment when these funds are available.

A fifth category of funding is being proposed to be established under Article 2 of the 2010 Fall Town Meeting for funding Capital and Debt service.

- **Capital Stabilization Fund** – Appropriations out of the proposed Capital Stabilization Fund can be used for any purpose, but do require a higher threshold (2/3 of Town Meeting) to be used as a funding source for operating or capital costs. Unlike the General Stabilization Fund described above (which can be used for any lawful purpose), the proposed Capital Stabilization Fund would be dedicated solely for the costs of capital projects, equipment and debt service. It would be funded through the local option taxes approved by Town meeting in November 2009 and February 2010.

Unfortunately, economic necessity has limited available funding from most of these sources and will again force staff to recommend a reduced capital budget for FY 2011. We hope that the incremental steps we have made over the last few years can see us through until such time that the fiscal health of the Town and the Commonwealth improves to allow for adequate capital investment.

FY 2011 CAPITAL BUDGET & FY 2011-2015 CAPITAL IMPROVEMENT PROGRAM

A series of capital requests were successfully funded at the Spring 2010 Annual Town Meeting. These projects totaled \$1,148,260, and are detailed below.

Article 9 - Capital Equipment - 2010 Spring Annual Town Meeting

<u>Item #</u>	<u>Department</u>	<u>Item</u>	<u>Funding Source</u>	<u>Amount</u>
1	Police	Replacement of Police Radios	Free Cash	\$ 10,400
2	Police	Replacement of Police Cruisers	Free Cash	\$ 62,360
3	Fire	Replace Ambulance	Borrowing/Free Cash	\$ 180,000
4	Fire	Replace Fire Hose	Free Cash	\$ 25,000
5	Fire	Improve Fire Ground Repeater System	Borrowing	\$ 150,000
6	DPW	Replace Snow Plow/Dump Truck #H-53	Borrowing	\$ 180,000
7	DPW	Replace Snow Plow/Dump Truck #H-44	Borrowing	\$ 180,000
8	Water/Sewer	Replace Water Meter Radio Transmitters	W/S User Fees	\$ 100,000
9	Water/Sewer	Replace W-2	W/S User Fees	\$ 26,000
Total Appropriation under Article 9				\$ 913,760
Funding Sources				
Free Cash				\$ 147,760
Tax Levy Borrowing				\$ 640,000
Water/Sewer User Fees				\$ 126,000
Total Funding for Appropriations under Article 9				\$ 913,760

<u>Item #</u>	<u>Department</u>	<u>Item</u>	<u>Funding Source</u>	<u>Amount</u>
1	DPW	Replace Steam Traps & Return @ Schools	Free Cash	\$ 59,500
2	Recreation	Repair Civil War Monument	Free Cash	\$ 25,000
3	Water/Sewer	Annual Sewer Main Relining	Inflow & Infiltration Fund	\$ 150,000
Total Appropriation under Article 10				\$ 234,500
Funding Sources				
				\$ 84,500
				\$ 150,000
Total Funding for Appropriations under Article 10				\$ 234,500

This level of investment represented just a fraction of the original total capital requests for FY 2011. Once in late winter and again in late summer, department heads were asked to review the prioritization of their original requests and determine which could (perhaps yet again) be deferred. Even with that prioritization, nearly \$3.9 million of the FY 2011 capital requests remain unfunded as we head into the Fall Annual Town Meeting.

The department head review and resulting revised list of requests also allowed us to narrow and refine the five-year Capital Improvement Program. As a result of the passage of the Community/Senior Center and Natick High School projects, the total amount of requests in the FY 2011-2015 Capital Improvement Program dropped from nearly \$53 million to slightly less than \$47.5 million. The FY 2011-2015 Capital Improvement Program summary is attached to end of this update.

FY 2011 Capital Requests – Fall 2010 Annual Town Meeting

At this time, staff is not submitting an itemized list of what will be requested for funding at the 2010 Fall Annual Town Meeting. These requests will be presented in several weeks when Articles 9 and 10 are reviewed by the Board of Selectmen and the Finance Committee. At this point in time, administration is faced with several outstanding questions:

- 1) Determination of Need: As has been the practice of the last few years, capital projects of greatest need and time sensitivity will be brought forward, and those less urgent items will be pushed back into FY 2012 and beyond. That process is ongoing.
- 2) Determination of Funding: Although a very preliminary Free Cash number has been determined, staff is continuing to work through available funding sources which would be available in support of requested capital improvements & equipment.
- 3) Balance of Capital vs. Operating: As precarious as the economy is, and the corresponding volatility of state aid and local receipts, the Town is in decent financial shape at the moment. Spending more money on worthwhile capital projects now maybe a very wise investment (particularly with interest rates are record lows), but once limited resources are spent, they are spent for good. Staff will continue refine estimated receipts and determine how much is necessary for operations in the upcoming fiscal year (FY 2012) and beyond.

Closing

Prior to the recession, efforts were being made to strengthen annual capital spending and dedicate more resources annually towards capital projects. Unfortunately, given the state of the economy and the significant financial pressures facing the Town, it has not been possible to sustain that progress. Important projects for both the Public Schools and the General Government will likely not be funded at this point because the additional debt service costs should not be incurred in the current fiscal climate.

Those projects that are being deferred, however, cannot be forgotten because failure to replace and renew capital assets in a timely manner often leads to costlier replacements in the future. We continue to hope that this deferral will be short-lived and that the capital equipment and infrastructure of the community can sustain longer than previously intended. As funds become more available, replacing capital items on a more frequent and cyclical basis will be a key to maximizing the protection of Natick's assets.

Attachments:

Revised FY 2011 Capital Requests for all Departments & Funds



Town of Natick

FY 2011-2015 Capital Plan Summary

September 1, 2010

Department/Division	Project	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Total
General Fund							
Natick Public Schools							
Johnson Elementary	JOHNSON- REPLACE BOILERS	450,000	-	-	-	-	450,000
Memorial Elementary	MEMORIAL- REPLACE FIRE ALARM SYSTEM	275,000	-	-	-	-	275,000
Johnson Elementary	JOHNSON- REPLACE EXTERIOR WINDOWS	200,000	-	-	-	-	200,000
Natick High School	HIGH SCHOOL-EXTRAORDINARY REPAIRS	<i>Funded in Spring</i>	100,000	100,000	-	-	200,000
Lilja Elementary	LILJA- REPLACE CLASSROOM AND LIBRARY CARPET	25,000	-	-	-	-	25,000
Brown Elementary	BROWN-REPLACE LIBRARY CARPET	24,000	-	-	-	-	24,000
Maintenance	REPLACE NSD 81	21,000	-	-	-	-	21,000
Brown Elementary	BROWN- ROOF REPLACEMENT	-	550,000	-	-	-	550,000
Memorial Elementary	MEMORIAL- REPLACE BOILERS	-	500,000	-	-	-	500,000
Memorial Elementary	MEMORIAL-REPLACE EXTERIOR WINDOWS	-	500,000	-	-	-	500,000
Kennedy Middle	KENNEDY-REPLACE CLASSROOM UNIVENTS + DDC	-	450,000	-	-	-	450,000
Kennedy Middle	KENNEDY-REPLACE LARGE HVAC UNITS	-	300,000	300,000	-	-	600,000
Kennedy Middle	KENNEDY- REPLACE STEAM CONVERTERS AND HOT WTR PUMP	-	220,000	-	-	-	220,000
Johnson Elementary	JOHNSON- REPAVE DRIVEWAYS	-	75,000	-	-	-	75,000
Memorial Elementary	MEMORIAL-REPAVE REAR DRIVE AND PARKING AREA	-	65,000	-	-	-	65,000
Lilja Elementary	LILJA-REPLACE A/C UNITS	-	50,000	-	-	-	50,000
Bennett-Hemenway Elementary	BEN-HEM-REBUILD/REPLACE A/C COMPRESSORS	-	50,000	-	-	-	50,000
Maintenance	REPLACE NSD 83	-	30,000	-	-	-	30,000
Brown Elementary	BROWN-REPLACE EXHAUST FANS	-	30,000	-	-	-	30,000
Brown Elementary	BROWN-REPLACE A/C UNITS	-	25,000	-	-	-	25,000
Maintenance	REPLACE 1997 NSD 86	-	22,000	-	-	-	22,000
Bennett-Hemenway Elementary	BEN-HEM-REPLACE OFFICE CARPET	-	22,000	-	-	-	22,000
Bennett-Hemenway Elementary	BEN-HEM-REPLACE HOT WATER HEATER	-	10,000	-	-	-	10,000
Lilja Elementary	LILJA- ROOF REPLACEMENT	-	-	550,000	-	-	550,000
Kennedy Middle	KENNEDY-REPLACE EXTERIOR WINDOWS	-	-	500,000	-	-	500,000
Kennedy Middle	KENNEDY- REPLACE VAT FLOOR TILE	-	-	300,000	300,000	-	600,000
Kennedy Middle	KENNEDY- REPLACE EXTERIOR DOORS	-	-	120,000	-	-	120,000
Johnson Elementary	JOHNSON-REFURBISH HALL CEILINGS	-	-	100,000	-	-	100,000
Bennett-Hemenway Elementary	BENNETT-HEMENWAY-REPLACE ROOFTOP EXHAUST FANS	-	-	45,000	-	-	45,000
Lilja Elementary	LILJA- REPLACE DOMESTIC HOT WATER HEATER	-	-	30,000	-	-	30,000
Brown Elementary	BROWN-REPLACE DOMESTIC HOT WATER HEATER	-	-	30,000	-	-	30,000
Lilja Elementary	LILJA-REPLACE EXHAUST FANS	-	-	30,000	-	-	30,000
Kennedy Middle	KENNEDY-INSTALL FIRE SPRINKLER SYSTEM	-	-	-	750,000	-	750,000
Memorial Elementary	MEMORIAL-INSTALL FIRE SPRINKLER SYSTEM	-	-	-	500,000	-	500,000
Bennett-Hemenway Elementary	BENNETT-HEMENWAY-REPLACE DDC TEMPERATURE CONTROLS	-	-	-	150,000	-	150,000
Johnson Elementary	JOHNSON-REMOVE VAT	-	-	-	150,000	-	150,000
Wilson Middle	WILSON-REPLACE A/C COMPRESSORS	-	-	-	100,000	-	100,000
Wilson Middle	WILSON-REPLACE DOMESTIC WATER HEATERS	-	-	-	90,000	-	90,000
Maintenance	REPLACE NSD84	-	-	-	35,000	-	35,000
Sub-total Natick Public Schools		995,000	2,999,000	2,105,000	2,075,000	-	8,174,000



Town of Natick

FY 2011-2015 Capital Plan Summary

September 1, 2010

Department/Division	Project	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Total
Morse Institute Library							
General Library	R.F.I.D. PROJECT /SECURITY SYSTEM	-	75,000	-	-	-	75,000
General Library	FURNITURE REPLACEMENT	-	44,000	-	-	-	44,000
Sub-total Morse Institute Library		-	119,000	-	-	-	119,000
Police Department							
Operations	CRUISER REPLACEMENT (2 cruisers now; 2 already funded in Spring 2010)	62,360	178,900	183,900	188,900	193,900	807,960
Dispatch	RECONFIGURE DISPATCH CENTER	150,000	-	-	-	-	150,000
Investigations	BREATH ALCOHOL TESTING EQUIPMENT	-	10,000	-	-	-	10,000
Operations/Emergency Mangement	EOC CONFIGURATION	-	163,420	-	-	-	163,420
Operations	LIVE SCAN FINGERPRINT SYSTEM	-	27,000	-	-	-	27,000
Investigations	MOTOR VEHICLE CRASH DIAGRAMMING EQUIPMENT	-	18,500	-	-	-	18,500
Operations	SPEED EDUCATION UNIT	-	16,000	-	-	-	16,000
Traffic	TRAFFIC MONITORING EQUIPMENT (LIDAR/RADAR)	-	10,000	-	-	-	10,000
Sub-total Police Department		212,360	423,820	183,900	188,900	193,900	1,202,880
Fire Department							
Operations	REPLACE CAR 2	50,000	-	-	-	-	50,000
Operations	FIRE HOSE	<i>Funded in Spring</i>	25,000	-	-	-	25,000
Training	CONSTRUCTION OF TRAINING FACILITY	-	750,000	-	-	-	750,000
Operations	MOBILE DATA TERMINALS/ COMPUTERS ON APPARATUS	-	70,000	-	-	-	70,000
Operations	REPLACE LADDER 2 / PLATFORM	-	1,000,000	-	-	-	1,000,000
Operations	REPLACE ENGINE 5 (1995)	-	-	-	500,000	-	500,000
Operations	REPLACE 2001 FIRE PUMPER	-	-	-	-	500,000	500,000
Operations	REPLACE FIRE PICKUP 3/PLOW	-	-	-	-	70,000	70,000
Dispatch	PUBLIC SAFETY DISPATCH CENTER MAINTENANCE	-	-	-	-	-	-
Sub-total Fire Department		50,000	1,845,000	-	500,000	570,000	2,965,000
Public Works - Building Maintenance							
Cole Recreation Center	BOILER REMOVAL (COLE)	-	25,000	-	-	-	25,000
DPW Headquarters	5 ROOF TOP UNITS (DPW)	-	175,000	-	-	-	175,000
Operations	REPLACE B-3	-	30,000	-	-	-	30,000
Various Municipal Buildings	CARPETS (MUNICIPAL BUILDINGS)	-	16,000	-	-	-	16,000
DPW Headquarters	REROOF DPW VEHICLE STORAGE GARAGE	-	165,000	-	-	-	165,000
East School	ROOF (90 OAK STREET)	-	135,000	-	-	-	135,000
Eliot School	EXTERIOR PAINTING (ELIOT SCHOOL)	-	75,000	-	-	-	75,000
Operations	REPLACE B-1	-	26,000	-	-	-	26,000
East School	EXTERIOR PAINTING 90 OAK ST	-	-	30,000	-	-	30,000
Operations	REPLACE B-2	-	-	30,000	-	-	30,000
Sub-total Public Works - Building Maintenance		-	622,000	60,000	-	-	707,000



Town of Natick

FY 2011-2015 Capital Plan Summary

September 1, 2010

Department/Division	Project	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Total
Public Works - Engineering							
Roadwork	ROADWAY IMPROVEMENTS OAK STREET	2,000,000	-	-	-	-	2,000,000
Roadwork	ROUTE 27 TEMP. PAVEMENT RESTORATION	120,000	-	-	-	-	120,000
Roadwork	ROADWAY IMPROVEMENTS PINE STREET	-	1,200,000	-	-	-	1,200,000
Roadwork	CH90 ROAD IMPROVEMENTS	-	750,000	750,000	750,000	750,000	3,000,000
Drainage	WILLOW ST. DRAINAGE IMPROVEMENTS	-	230,000	-	450,000	-	680,000
Intersection Design/Work	ELIOT AND SOUTH STREET INTERSECTION IMPROVEMENTS	-	105,000	-	-	-	105,000
Studies	FEASIBILITY STUDY - STORMWATER UTILITY	-	50,000	-	-	-	50,000
Sidewalk	PEDESTRIAN SIDEWALK- SPEEN STREET	-	12,000	-	-	-	12,000
Dam	ENGINEERING & REPAIRS TO THE CHARLES RIVER DAM	-	-	590,000	-	-	590,000
Roadwork	REHAB. - CHARLES RIVER BRIDGE	-	-	450,000	-	-	450,000
Operations	ADD NEW E-3	-	-	25,000	-	-	25,000
Roadwork	ROADS (COLLECTOR/ARTERIAL)	-	-	1,500,000	1,500,000	1,500,000	4,500,000
Drainage	MIDDLE ST. DRAINAGE IMPROVEMENTS	-	-	-	790,000	-	790,000
Dam	REHAB. - JENNINGS POND DAM	-	-	-	-	125,000	125,000
Sub-total Public Works - Engineering		2,120,000	2,347,000	3,315,000	3,490,000	2,375,000	10,327,000
Public Works - Equipment Maintenance							
Operations	REPLACE M-2	-	50,000	-	-	-	50,000
Operations	FORK LIFT	-	20,000	-	-	-	20,000
Operations	REPLACE M-4	-	-	35,000	-	-	35,000
Operations	REPLACE M-1	-	-	28,000	-	-	28,000
Operations	FUEL DEPOT UPGRADES	-	-	25,000	-	-	25,000
Sub-total Public Works - Equipment Maintenance		-	70,000	88,000	-	-	158,000
Public Works - Highway							
Storage	REPAIR/REHAB OF STORAGE BUILDING AT GRAVEL PIT	100,000	-	-	-	-	-
Operations	REPLACE H-52	50,000	-	-	-	-	50,000
Environmental	REHAB OF THE FLARING STATION AND GAS COLLECTION SY	15,500	-	-	-	-	15,500
Safety	GUARDRAIL (VARIOUS LOCATIONS)	15,000	10,000	10,000	10,000	10,000	55,000
Dumpsters	REPLACE DUMPSTERS	10,000	10,000	10,000	10,000	10,000	50,000
Operations	REPLACE H-59	-	105,000	-	-	-	105,000
Streetlights	STREET LIGHT REPLACEMENT	-	80,000	80,000	80,000	80,000	320,000
Operations	REPLACE H-45	-	150,000	-	-	-	150,000
Operations	REPLACE H-42	-	150,000	-	-	-	150,000
Operations	REPLACE BOMBADIER	-	140,000	-	-	-	140,000
Operations	REPLACE H-40	-	53,000	-	-	-	53,000
Operations	REPLACE H-55	-	-	140,000	-	-	140,000
Operations	REPLACE TRASH PACKER	-	-	-	200,000	-	200,000
Operations	REPLACE H-51	-	-	-	-	150,000	150,000
Sub-total Public Works - Highway		90,500	698,000	240,000	300,000	250,000	1,578,500



Town of Natick

FY 2011-2015 Capital Plan Summary

September 1, 2010

Department/Division	Project	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Total
Public Works - Land, Facilities & Natural Resources							
Fields	IRRIGATION CONTROLLER	25,000	-	-	-	-	25,000
Operations	REPLACE LF-3	-	120,000	-	-	-	120,000
Forestry	REPLACE LF-12 STUMP GRINDER	-	35,000	-	-	-	35,000
Operations	REPLACE LF-15 AND LF-14 (OR separate - \$35,000/35,000)	-	70,000	-	-	-	70,000
Fields	CORE AERATOR	-	25,000	-	-	-	25,000
Operations	REPLACE LF-6	-	-	70,000	-	-	70,000
Operations	REPLACE LF-8	-	-	150,000	-	-	150,000
Operations	REPLACE LF-9	-	-	150,000	-	-	150,000
Operations	REPLACE LF17	-	-	12,000	-	-	12,000
Sub-total Public Works - Land, Facilities & Natural Resources		25,000	250,000	382,000	-	-	657,000
Human Services/Council on Aging							
Council on Aging	BUS	-	65,000	-	-	-	65,000
Sub-total Human Services/Council on Aging		-	65,000	-	-	-	65,000
Board of Health							
Operations	REPLACE HEALTH-1	26,500	-	-	-	-	26,500
Operations	REPLACE HEALTH-2	-	26,000	-	-	-	26,000
Sub-total Board of Health		26,500	26,000	-	-	-	52,500
Recreation							
Natick Common	NATICK COMMON ELECTRICAL REPAIRS/GAZEBO RENOVATION	18,000	-	-	-	-	18,000
Water	DUG POND PIER	5,000	10,000	5,000	5,000	5,000	30,000
Cole Recreation Center	INTERIOR RENOVATIONS (COLE)	-	185,000	20,000	20,000	20,000	245,000
Transportation	REPLACE REC BUS #1	-	65,000	-	-	-	65,000
Playgrounds/Courts	EAST SCHOOL PLAYGROUND EQUIP.	-	60,000	-	-	-	60,000
Fields	MULTI-TURF FIELDS AT COLE CENTER	-	-	1,200,000	-	-	1,200,000
Parks	J. J. LANE PARK	-	-	90,000	-	-	90,000
Playgrounds/Courts	JOHNSON SCH CT/BASKETBALL & HOCKEY RINK	-	-	75,000	-	-	75,000
Operations	REPLACE FARM TRUCK	-	-	35,000	-	-	35,000
Operations	REPLACE R1	-	-	35,000	-	-	35,000
Fields	MURPHY FIELD IMPROVEMENTS	-	-	10,000	-	-	10,000
Playgrounds/Courts	MEMORIAL SCHOOL LIGHTING	-	-	-	125,000	-	125,000
Playgrounds/Courts	EAST TENNIS/BASKETBALL COURTS	-	-	-	100,000	-	100,000
Transportation	REPLACE REC BUS #2	-	-	-	70,000	-	70,000
Fields	NAVY YARD IMPROVEMENTS	-	-	-	45,000	-	45,000
Playgrounds/Courts	BASKETBALL COURT RENOVATIONS	-	-	-	25,000	-	25,000
Parks	SOUTH NATICK PARK SYSTEM	-	-	-	-	1,000,000	1,000,000
Playgrounds/Courts	TENNIS/BASKETBALL COURT RENOVATIONS	-	-	-	-	25,000	25,000
Water	MEMORIAL BEACH WATER PLAY UNIT	-	-	-	-	-	-
Playgrounds/Courts	COLE CENTER PLAYGROUND	-	-	-	-	-	-
Parks	PEGAN COVE PARK	-	-	-	-	-	-
Sub-total Recreation		23,000	320,000	1,470,000	390,000	1,050,000	3,235,000



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September 1, 2010

Department/Division	Project	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Total
Information Technology							
Records	DOCUMENT ARCHIVING	-	250,000	250,000	-	-	500,000
Sub-total Information Technology		-	250,000	250,000	-	-	500,000
Town Clerk							
Records	PRESERVATION OF HISTORICAL RECORDS	100,000	100,000	100,000	100,000	100,000	500,000
Sub-total Town Clerk		100,000	100,000	100,000	100,000	100,000	500,000
Community Development							
Operations	REPLACE CD-2	22,000	-	-	-	-	22,000
Design	NORTH MAIN STREET REDESIGN	60,000	690,000	-	-	-	750,000
Operations	REPLACE CD-1	-	26,000	-	-	-	26,000
Roadwork	ROUTE 27 IMPROVEMENTS - CONSTRUCTION	-	11,000,000	-	-	-	11,000,000
Facility	COCHITUATE AQUADUCT IMPROVEMENTS	-	50,000	-	-	-	50,000
Sub-total Community Development		82,000	11,766,000	-	-	-	11,848,000
Total General Fund		3,724,360	21,900,820	8,193,900	7,043,900	4,538,900	42,088,880



Town of Natick

FY 2011-2015 Capital Plan Summary

September 1, 2010

Department/Division	Project	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Total
Water/Sewer Enterprise Fund							
Infrastructure	REPLACE GROUND WATER WELLS	150,000	300,000	300,000	300,000	300,000	1,350,000
Infrastructure	SEWER MAIN RELINING	Funded in Spring	150,000	150,000	150,000	150,000	600,000
Infrastructure	WATER METER RADIO TRANSMITTERS	Funded in Spring	150,000	200,000	200,000	200,000	750,000
Infrastructure	VFD INSTALLS	-	200,000	150,000	150,000	-	500,000
Operations	REPLACE W-14	-	95,000	-	-	-	95,000
Infrastructure	CHLORINE UPGRADE ELM BANK/PINE OAKS/MORSE POND	-	90,000	-	-	-	90,000
Operations	WATER SYSTEM MODEL	-	75,000	-	-	-	75,000
Operations	REPLACE W-20	-	55,000	-	-	-	55,000
Operations	REPLACE W-28	-	45,000	-	-	-	45,000
Operations	W-21 CALL TRUCK 1 TON WORK TRUCK	-	40,000	-	-	-	40,000
Operations	W-12 AIR COMPRESSOR	-	30,000	-	-	-	30,000
Operations	REPLACE W-13	-	30,000	-	-	-	30,000
Operations	DATA COLLECTION GPS BASE STATION	-	25,000	-	-	-	25,000
Operations	REPLACE W-3	-	25,000	-	-	-	25,000
Operations	REPLACE W-22	-	-	160,000	-	-	160,000
Infrastructure	PINE OAKS WELLS REPLACE MCC	-	-	150,000	-	-	150,000
Operations	TRAVIS ROAD GENERATOR	-	-	150,000	-	-	150,000
Infrastructure	SEWER MAIN ON COTTAGE & UNION STREET	-	-	50,000	-	-	50,000
Operations	REPLACE W-25	-	-	45,000	-	-	45,000
Operations	REPLACE W-6	-	-	40,000	-	-	40,000
Infrastructure	INSTALL GINDER PUMP HEALTH CENTER	-	-	25,000	-	-	25,000
Infrastructure	RUNNING BROOK/VESTA RD PUMP STATION	-	-	-	500,000	-	500,000
Infrastructure	BOOSTER PUMP - GLENRIDGE	-	-	-	250,000	-	250,000
Operations	GENERATOR BRADFORD RD & GRINDER PUMP	-	-	-	125,000	-	125,000
Operations	REPLACE W-1	-	-	-	30,000	-	30,000
Operations	REPLACE W-16	-	-	-	-	100,000	100,000
Operations	REPLACE W-23	-	-	-	-	-	-
Infrastructure	WATER MAIN RELINING PHASE 6	-	-	-	-	-	-
Infrastructure	ROUTE 30 WATER MAIN LOOP	-	-	-	-	-	-
Infrastructure	UPGRADE FORCE MAIN BRADFORD & PAMELA	-	-	-	-	-	-
Total Water Sewer Enterprise Fund		150,000	1,310,000	1,420,000	1,705,000	750,000	5,335,000
Sassamon Trace Golf Course Enterprise Fund							
Irrigation	SASSAMON TRACE IRRIGATION WELL	-	75,000	-	-	-	75,000
Total Sassamon Trace Golf Course Enterprise Fund		-	75,000	-	-	-	75,000
Total All Capital Requests, All Funds		3,874,360	23,285,820	9,613,900	8,748,900	5,288,900	47,498,880